

# Buffalo City School District



July 1, 2014 – March 31, 2015

## QUARTERLY REPORT

*"Putting children and families first to ensure high academic achievement for all"*

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# EXECUTIVE SUMMARY



## EXECUTIVE SUMMARY

### JULY 1, 2014 – MARCH 31, 2015

As of the end of the third quarter, the Buffalo City School District (the “District”) is projecting a small positive budgetary variance overall. While there continues to be more teachers on staff than originally budgeted for, favorable variances in other areas have offset the increased expenditure in salary and benefits for those teachers. Several budget transfers were done in the third quarter to balance accounts projected to be over or under budget. State Aid is currently projected to be less than budgeted for.

The District adopted the budget anticipating an operating deficit of \$10.2 million, resulting in appropriated fund balance of that amount. Therefore, on a Generally Accepted Accounting Principles (GAAP) basis, the District anticipates a deficit of \$10.2 million in addition to the budgetary variances discussed in this report.

Additional information on individual revenue and expenditure categories can be found on pages 2-6 through 2-11.

This report is divided into the following sections: Section I - Quarterly Budget Summary and Section II - Quarterly Statement of Cash Flows.

The Quarterly Budget Summary identifies the major categories of revenues and expenditures. Each category presents the following: the actual for the 2013-14 fiscal year, the 2014-15 original and modified budgets (includes carryover encumbrances, budget transfers between accounts and budget modifications to date), actual expenditures and revenues through March 31, 2015 and the projected amounts for the year ending June 30, 2015. At the request of the BFS staff, the categories are provided on both a current year only and GAAP basis (includes carryover encumbrances).

To assist in monitoring the District’s budget throughout the year, the District has established quarterly budgets based on the anticipated timing of cash receipts and disbursements, historical trends and accrual entries. The analysis of the budget to date compared to actual balances begins on page 2-10.

The Quarterly Statement of Cash Flows indicates that net cash flow through the third quarter was unfavorable as compared to the projections by \$25.2 million. The total receipts anticipated were unfavorable by \$48.1 million. Expenditures were \$22.9 million less than predicted due to the timing of payments. Total net cash activity for the year is currently projected to be a negative \$21.2 million, with an ending cash balance of \$201.3 million.

The following table shows the total annual budget, actual balances through the third quarter, total projections for the year ending June 30, 2015 and the associated variances. The amounts exclude carry over encumbrances (non-GAAP basis).

	2014-15 BUDGET	2014-15 ACTUAL YTD 03/31/15*	2014-15 PROJECTED 6/30/2015	FYE 2014-15 VARIANCE 6/30/2015
<b><u>GENERAL FUND:</u></b>				
Revenues	806,642,000	602,594,495	804,142,000	(2,500,000)
Expenditures	806,642,000	576,459,260	801,592,000	5,050,000
Net Surplus/(Deficit)	0	26,135,235	2,550,000	2,550,000
<b><u>GRANTS:</u></b>				
Revenues	125,417,380	67,498,356	125,417,380	0
Expenditures	125,417,380	74,698,348	125,417,380	0
Net Surplus/(Deficit)	0	(7,199,992)	0	0
<b><u>FOOD SERVICE:</u></b>				
Revenues	27,582,662	17,044,136	27,582,662	0
Expenditures	27,582,662	16,927,406	27,582,662	0
Net Surplus/(Deficit)	0	116,730	0	0
<b><u>GRAND TOTALS</u></b>				
REVENUES	959,642,042	687,136,987	957,142,042	(2,500,000)
EXPENDITURES	959,642,042	668,085,014	954,592,042	5,050,000
NET SURPLUS/ (DEFICIT)	0	19,051,973	2,550,000	2,550,000

\* AS OF APRIL 10, 2015 IN MUNIS

Budget modifications were made in accordance with GAAP for encumbrances (commitments related to unperformed contracts, i.e. open purchase orders) outstanding at the end of the previous fiscal year. In accordance with accounting standards related to encumbrances, encumbrances outstanding at year-end are reported as a reservation of fund balance since they do not constitute expenditures or liabilities. As of the first day of the subsequent year, the budget is automatically amended (increased) by the encumbrances outstanding at the end of the previous fiscal year. The associated expenditures are recorded in the year the purchase is made and are funded by the Reserve for Encumbrances carried over from the previous fiscal year.

A reconciliation of the original budget to the modified budget is as follows:

	<b>General Fund</b>	<b>Food Service Fund</b>
Original Budget	\$806,642,000	\$27,582,662
Add: Carryover encumbrances outstanding March 31, 2015:	2,766,301	945,921
<b>Modified Budget, March 31, 2015</b>	<b>\$809,408,301</b>	<b>\$28,528,583</b>

SECTION I  
QUARTERLY BUDGET SUMMARY





## DETAILED ANALYSIS OF GENERAL FUND REVENUES JULY 1, 2014 THROUGH MARCH 31, 2015

REVENUES:	ACTUAL 2013-14	ORIGINAL BUDGET 2014-15	MODIFIED BUDGET 2014-15	ACTUAL TO DATE 03/31/15*	PROJECTED TOTAL FYE 6/30/15**	PROJECTED 6/30/15 (UNDER)/OVER BUDGET
<b>GENERAL FUND:</b>						
REAL PROPERTY TAX	\$ 70,322,758	\$ 70,322,758	\$ 70,322,758	\$ 55,443,802	\$ 70,322,758	\$ -
ERIE COUNTY SALES TAX	40,104,319	40,500,000	40,500,000	24,796,097	40,800,000	300,000 <b>A</b>
FEDERAL MEDICAID REIMBURSEMENT	2,877,961	2,800,000	2,800,000	633,048	2,800,000	-
<b>STATE AID</b>						
BASIC FORMULA, EXCESS COST & LOTTERY AIDS	636,984,640	662,332,457	662,332,457	513,184,775	659,532,457	(2,800,000) <b>B</b>
OTHER STATE AID	521,054	2,800,000	2,800,000	2,317,161	2,800,000	-
<b>TOTAL STATE AID</b>	<b>637,505,694</b>	<b>665,132,457</b>	<b>665,132,457</b>	<b>515,501,935</b>	<b>662,332,457</b>	<b>(2,800,000)</b>
OTHER(TUITION, MISC, TRANSFERS)	13,224,887	17,706,785	17,706,785	6,219,613	17,706,785	-
FUND BALANCE (BUDGETARY ONLY)	-	10,180,000	10,180,000	-	10,180,000	-
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 764,035,618</b>	<b>\$ 806,642,000</b>	<b>\$ 806,642,000</b>	<b>\$ 602,594,495</b>	<b>\$ 804,142,000</b>	<b>(2,500,000)</b>

\* As of April 10, 2015

\*\* Projections are based on available data and are subject to change.

- |          |   |
|----------|---|
| <b>A</b> | Based on the trend of sales tax revenues to date, the year is expected to end above the budget.   |
| <b>B</b> | State aid is projected to be less than originally budgeted since transportation aid decreased based on the final expenditures from 2013-14 being less than budgeted for. Those expenditures are the determining factor for 2014-15 aid. |

## DETAILED ANALYSIS OF GENERAL FUND EXPENDITURES JULY 1, 2014 THROUGH MARCH 31, 2015

EXPENDITURES:	(GAAP BASIS) ACTUAL 2013-14	CURRENT YEAR ONLY (NON-GAAP BASIS)					INCLUDES CARRY OVER ENCUMBRANCES (GAAP BASIS)				
		ORIGINAL BUDGET 2014-15	MODIFIED BUDGET 2014-15	ACTUAL TO DATE 03/31/15	PROJECTED TOTAL FYE 6/30/15*	PROJECTED FYE 6/30/15 UNDER/(OVER) BUDGET	MODIFIED BUDGET 2014-15	ACTUAL TO DATE 03/31/15	PROJECTED TOTAL FYE 6/30/15*	PROJECTED FYE 6/30/15 UNDER/(OVER) BUDGET	
		<b>GENERAL FUND:</b>									
<b>EMPLOYEE COMPENSATION:</b>											
BTF (TEACHERS)	\$ 165,795,015	\$ 160,158,093	\$ 166,949,395	\$ 112,511,847	\$ 166,949,395	\$ 0	\$ 166,949,394	\$ 112,511,847	\$ 166,949,394	\$ 0	
BTF (TEACHERS) - OTHER COMPENSATION	9,124,740	9,533,203	8,925,321	5,910,459	8,925,321	0	8,878,700	5,910,459	8,878,700	0	
SUBSTITUTES	6,535,213	6,522,075	6,656,246	4,341,374	6,656,246	0	6,656,246	4,341,374	6,656,246	0	
BCSA (ADMINISTRATORS)	17,517,313	18,681,181	18,611,177	12,943,784	18,311,177	300,000	18,611,177	12,943,784	18,311,177	300,000	
PCTEA (WHITE COLLAR)	15,631,900	16,540,473	16,547,761	11,389,987	15,947,761	600,000	16,547,761	11,389,987	15,947,761	600,000	
BEST (TEACHER AIDES)	5,549,970	7,636,105	6,316,856	4,218,475	6,316,856	0	6,315,856	4,218,475	6,315,856	0	
BEST (TEACHING ASSISTANTS)	5,789,667	4,795,764	6,202,235	4,276,239	6,202,235	0	6,202,235	4,276,239	6,202,235	0	
TAB (BUS AIDES)	5,403,795	5,504,900	5,504,900	3,424,237	5,254,900	250,000	5,504,900	3,424,237	5,254,900	250,000	
TRADES (CARPENTERS, PLUMBERS)	2,822,190	2,808,734	2,563,725	1,825,265	2,563,725	0	2,563,725	1,825,265	2,563,725	0	
LOCAL 264 (BLUE COLLAR)	2,787,714	2,868,099	2,867,126	1,878,835	2,867,126	0	2,867,126	1,878,835	2,867,126	0	
LOCAL 409 (ENGINEERS)	3,305,546	3,395,045	3,383,045	2,458,500	3,383,045	0	3,383,045	2,458,500	3,383,045	0	
EXEMPT & BOARD MEMBERS	2,406,275	2,734,660	2,698,675	1,646,533	2,398,675	300,000	2,705,195	1,646,533	2,405,195	300,000	
MISCELLANEOUS ITEMS	233,975	246,515	461,300	298,915	461,300	0	461,300	298,915	461,300	0	
OVERTIME	2,092,674	2,021,063	2,713,691	2,198,001	2,713,691	0	2,713,691	2,198,001	2,713,691	0	
<b>TOTAL EMPLOYEE COMPENSATION</b>	<b>\$ 244,995,988</b>	<b>\$ 243,445,910</b>	<b>\$ 250,401,453</b>	<b>\$ 169,322,453</b>	<b>\$ 248,951,453</b>	<b>\$ 1,450,000</b>	<b>\$ 250,360,351</b>	<b>\$ 169,322,451</b>	<b>\$ 248,910,351</b>	<b>\$ 1,450,000</b>	
<b>EMPLOYEE BENEFITS:</b>											
CIVIL SERVICE RETIREMENT	\$ 3,078,206	\$ 6,987,557	\$ 6,987,557	\$ 4,982,629	\$ 6,987,557	\$ 0	\$ 6,987,557	\$ 4,982,629	\$ 6,987,557	\$ 0	
TEACHERS RETIREMENT	32,445,156	34,246,732	34,911,732	23,891,562	34,911,732	0	34,911,732	23,891,562	34,911,732	0	
SOCIAL SECURITY	18,730,380	18,680,435	19,087,921	13,001,901	19,087,921	0	19,087,921	13,001,901	19,087,921	0	
HEALTH INSURANCE - EMPLOYEES	43,543,325	49,396,280	49,124,460	36,380,747	49,124,460	0	49,124,460	36,380,747	49,124,460	0	
HEALTH INSURANCE - RETIREES	62,451,847	64,383,281	64,383,281	46,203,341	63,583,281	800,000	64,383,281	46,203,341	63,583,281	800,000	
TERMINATION PAY	2,140,666	4,060,000	4,060,000	725,490	4,060,000	500,000	4,060,000	725,490	3,560,000	500,000	
OTHER BENEFITS	8,921,680	12,831,354	12,230,103	6,263,941	11,030,103	1,200,000	12,230,228	6,264,066	11,030,228	1,200,000	
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 171,311,261</b>	<b>\$ 190,585,639</b>	<b>\$ 190,785,054</b>	<b>\$ 131,449,612</b>	<b>\$ 188,285,054</b>	<b>\$ 2,500,000</b>	<b>\$ 190,785,179</b>	<b>\$ 131,449,736</b>	<b>\$ 188,285,179</b>	<b>\$ 2,500,000</b>	
<b>OTHER:</b>											
TRANSPORTATION	\$ 40,202,973	\$ 44,519,324	\$ 42,386,784	\$ 23,125,022	\$ 41,886,784	\$ 500,000	\$ 42,392,483	\$ 23,125,022	\$ 41,892,483	\$ 500,000	
UTILITIES	11,273,520	11,298,476	11,298,476	5,555,371	10,948,476	350,000	11,332,056	5,572,868	10,982,056	350,000	
TUITION	31,597,563	34,575,200	32,859,644	16,172,234	32,859,644	0	32,859,644	16,172,234	32,859,644	0	
CONTRACTS - CUSTODIAN	18,124,368	18,587,442	18,446,837	13,553,901	18,446,837	0	18,447,025	13,554,090	18,447,025	0	
EQUIPMENT	1,582,850	1,816,196	1,721,031	759,293	1,721,031	0	2,160,071	929,974	2,160,071	0	
CONTRACTS - MISCELLANEOUS	13,353,988	15,604,224	14,926,764	6,741,987	14,676,764	250,000	15,532,489	7,072,087	15,282,489	250,000	
RESERVE FOR CONTINGENCY	0	3,000,000	0	0	0	0	0	0	0	0	
RENTAL CONTRACTS	8,993,229	8,321,755	8,321,035	5,136,505	8,321,035	0	8,326,320	5,140,198	8,326,320	0	
REPAIRS & MAINTENANCE & RELATED	2,091,196	1,871,400	2,114,202	960,714	2,114,202	0	2,410,142	1,232,459	2,410,142	0	
TEXTBOOKS	4,656,745	3,469,212	3,741,219	1,787,035	3,741,219	0	3,942,329	1,949,302	3,942,329	0	
SUPPLIES & MISC RELATED ITEMS	6,797,545	8,356,521	8,321,100	3,901,791	8,321,100	0	9,541,811	4,944,092	9,541,811	0	
CHARTER SCHOOLS	94,081,093	98,000,000	98,300,000	82,389,638	98,300,000	0	98,300,000	82,389,638	98,300,000	0	
DEBT SERVICE	120,999,444	120,026,701	120,026,701	115,184,236	120,026,701	0	120,026,701	115,184,236	120,026,701	0	
INTERFUND	3,495,036	3,164,000	2,991,700	419,468	2,991,700	0	2,991,700	419,468	2,991,700	0	
<b>TOTAL OTHER</b>	<b>\$ 357,249,549</b>	<b>\$ 372,610,451</b>	<b>\$ 365,455,493</b>	<b>\$ 275,687,195</b>	<b>\$ 364,355,493</b>	<b>\$ 1,100,000</b>	<b>\$ 368,262,771</b>	<b>\$ 277,685,668</b>	<b>\$ 367,162,771</b>	<b>\$ 1,100,000</b>	
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$ 773,556,798</b>	<b>\$ 806,642,000</b>	<b>\$ 806,642,000</b>	<b>\$ 576,459,260</b>	<b>\$ 801,592,000</b>	<b>\$ 5,050,000</b>	<b>\$ 809,408,301</b>	<b>\$ 578,457,855</b>	<b>\$ 804,358,301</b>	<b>\$ 5,050,000</b>	
							<b>\$ 2,766,301</b>				

Difference to original budget \$ 2,766,301 (Carryover encumbrances)

All projections are based on data available as of April 10, 2015 and are subject to change.

## DETAILED ANALYSIS OF GENERAL FUND EXPENDITURES – CONTINUED

<b>C</b>	Savings are projected due to vacant staff positions.
<b>D</b>	There are less retirees receiving district health insurance than were originally projected.
<b>E</b>	Based on the projected benefit payments for retirements and other terminations, a favorable budgetary variance is anticipated.
<b>F</b>	Favorable budget variances are anticipated in unemployment costs since there were few to no layoffs.
<b>G</b>	Based on lower fuel costs and more efficient routing, a favorable variance is expected.
<b>H</b>	Based on utility usage to date, a favorable variance is currently being projected.
<b>I</b>	Based on spending to date of various contractual accounts, a favorable variance is currently being projected.

**DETAILED ANALYSIS OF SPECIAL REVENUE FUNDS  
JULY 1, 2014 THROUGH MARCH 31, 2015**

<b>SPECIAL REVENUE FUNDS:</b>	(GAAP BASIS)			PROJECTED TOTAL FYE 6/30/15	PROJECTED FYE 6/30/15 UNDER/(OVER) BUDGET	
	ACTUAL 2013-14	ADOPTED BUDGET 2014-15	MODIFIED BUDGET 2014-15			ACTUAL TO DATE 03/31/15*
<b>REVENUES:</b>						
TOTAL GRANTS (14-15 ONLY)	119,130,879	114,999,702	125,417,380	67,498,356	125,417,380	-
TOTAL FOOD SERVICE REVENUES	27,916,611	27,582,662	27,582,662	17,044,136	27,582,662	-
<b>GRAND TOTAL REVENUES (ALL FUNDS)</b>	<b>\$ 911,083,108</b>	<b>\$ 949,224,364</b>	<b>\$ 959,642,042</b>	<b>\$ 687,136,987</b>	<b>\$ 957,142,042</b>	<b>\$ (2,500,000)</b>
<b>EXPENDITURES:</b>						
TOTAL GRANTS (14-15 ONLY)	119,130,879	114,999,702	125,417,380	76,315,304	125,417,380	-
TOTAL FOOD SERVICE EXPENDITURES**	26,791,942	27,582,662	28,528,583	17,795,273	28,528,583	-
<b>GRAND TOTAL EXPENDITURES (ALL FUNDS)</b>	<b>\$ 919,479,619</b>	<b>\$ 949,224,364</b>	<b>\$ 963,354,264</b>	<b>\$ 672,568,432</b>	<b>\$ 958,304,264</b>	<b>\$ 5,050,000</b>

\* As of April 10, 2015 in MUNIS.

\*\* Excluding carry over encumbrances, expenditures to date were \$16,927,406

**ANALYSIS OF GENERAL FUND REVENUES  
BUDGET TO DATE COMPARED TO ACTUAL TO DATE  
JULY 1, 2014 THROUGH MARCH 31, 2015**

Monthly projections are generally on a cash basis; except for June when the majority of year end accruals are posted.  
Detailed information on variances expected at year end can be found on page 2-6.

	2014-15 Adopted Budget	2014-15 Revised Budget	Budget to Date	Actual to Date	Variance
REAL PROPERTY TAX	70,322,758	70,322,758	55,443,797	55,443,802	5
ERIE COUNTY SALES TAX	40,500,000	40,500,000	23,307,150	24,796,097	1,488,947
FEDERAL MEDICAID	2,800,000	2,800,000	1,664,440	633,048	(1,031,392)
STATE AID	662,332,457	662,332,457	508,849,359	513,184,775	4,335,416
OTHER STATE AID/FED (FEMA)	2,800,000	2,800,000	1,000,000	2,317,161	1,317,161
OTHER (TUITION, INTERFUND, MISC)	17,706,785	17,706,785	6,660,473	6,219,613	(440,860)
APPROP FUND BALANCE (BUDGETARY ONLY)	10,180,000	10,180,000	-	-	-
<b>TOTAL GENERAL FUND</b>	<b>806,642,000</b>	<b>806,642,000</b>	<b>596,925,219</b>	<b>602,594,495</b>	<b>5,669,276</b>

**ANALYSIS OF GENERAL FUND EXPENDITURES  
BUDGET TO DATE COMPARED TO ACTUAL TO DATE  
JULY 1, 2014 THROUGH MARCH 31, 2015**

**Monthly projections are generally on a cash basis; except for June when the majority of year end accruals are posted.  
Detailed information on variances expected at year end can be found on page 2-7.**

EXPENDITURES:	Actual 2013-14	Adopted Budget 2014-15	Modified Budget 2014-15	CURRENT YEAR ONLY BASIS		Variance
				Budget to date	Actual to date	
<b>EMPLOYEE COMPENSATION:</b>						
BTF (TEACHERS)	\$ 165,795,015	\$ 160,158,093	\$ 166,949,395	\$ 112,202,939	\$ 112,511,847	\$ (308,908)
BTF (TEACHERS) - OTHER COMPENSATION	9,124,740	9,533,203	8,925,321	5,972,557	5,910,459	62,098
SUBSTITUTES	6,535,213	6,522,075	6,656,246	4,369,825	4,341,374	28,451
BCSA (ADMINISTRATORS)	17,517,313	18,681,181	18,611,177	13,477,956	12,943,784	534,172
PCTEA (WHITE COLLAR)	15,631,900	16,540,473	16,547,761	11,807,140	11,389,987	417,153
BEST (TEACHER AIDES)	5,549,970	7,636,105	6,316,856	4,360,208	4,218,475	141,733
BEST (TEACHING ASSISTANTS)	5,789,667	4,795,764	6,202,235	4,327,422	4,276,239	51,182
TAB (BUS AIDES)	5,403,795	5,504,900	5,504,900	3,799,482	3,424,237	375,245
TRADES (CARPENTERS, PLUMBERS)	2,822,190	2,808,734	2,563,725	1,858,756	1,825,265	33,491
LOCAL 264 (BLUE COLLAR)	2,787,714	2,868,099	2,867,126	2,078,729	1,878,835	199,894
LOCAL 409 (ENGINEERS)	3,305,546	3,395,045	3,383,045	2,452,783	2,458,500	(5,717)
EXEMPT & BOARD MEMBERS	2,406,275	2,734,660	2,698,675	1,823,261	1,646,533	176,728
MISCELLANEOUS ITEMS	233,975	246,515	461,300	427,300	298,915	128,385
OVERTIME	2,092,674	2,021,063	2,713,691	2,160,913	2,198,001	(37,088)
<b>TOTAL EMPLOYEE COMPENSATION</b>	<b>\$ 244,995,988</b>	<b>\$ 243,445,910</b>	<b>\$ 250,401,453</b>	<b>\$ 171,119,270</b>	<b>\$ 169,322,453</b>	<b>\$ 1,796,817</b>
<b>EMPLOYEE BENEFITS:</b>						
CIVIL SERVICE RETIREMENT	3,078,206	6,987,557	6,987,557	5,558,457	4,982,629	575,828
TEACHERS RETIREMENT	32,445,156	34,246,732	34,911,732	24,727,298	23,891,562	835,736
SOCIAL SECURITY	18,730,380	18,680,435	19,087,921	13,046,582	13,001,901	44,681
HEALTH INSURANCE - EMPLOYEES	43,543,325	49,396,280	49,124,460	36,129,710	36,380,747	(251,037)
HEALTH INSURANCE - RETIREES	62,451,847	64,383,281	64,383,281	48,334,001	46,203,341	2,130,660
TERMINATION PAY	2,140,666	4,060,000	4,060,000	2,660,766	725,490	1,935,276
OTHER BENEFITS	8,921,680	12,831,354	12,230,103	7,307,800	6,263,941	1,043,859
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 171,311,261</b>	<b>\$ 190,585,639</b>	<b>\$ 190,785,054</b>	<b>\$ 137,764,614</b>	<b>\$ 131,449,612</b>	<b>\$ 6,315,002</b>
<b>OTHER:</b>						
TRANSPORTATION	40,202,973	44,519,324	42,386,784	24,221,281	23,125,022	1,096,259
UTILITIES	11,273,520	11,298,476	11,298,476	6,845,287	5,555,371	1,289,916
TUITION	31,597,563	34,575,200	32,859,644	16,771,562	16,172,234	599,328
CONTRACTS - CUSTODIAN	18,124,368	18,587,442	18,446,837	12,752,000	13,553,901	(801,901)
EQUIPMENT	1,582,850	1,816,196	1,721,031	581,494	759,293	(177,799)
CONTRACTS - MISC & CONTINGENCY	13,353,988	15,604,224	14,926,764	8,323,612	6,741,987	1,581,625
RESERVE FOR CONTINGENCY	-	3,000,000	-	-	-	-
RENTAL CONTRACTS (EQUIPMENT, FACILITY)	8,993,229	8,321,755	8,321,035	5,542,205	5,136,505	405,700
REPAIRS & MAINTENANCE & RELATED	2,091,196	1,871,400	2,114,202	1,236,022	960,714	275,308
TEXTBOOKS	4,656,745	3,469,212	3,741,219	3,323,072	1,787,035	1,536,037
SUPPLIES & MISC RELATED ITEMS	6,797,545	8,356,521	8,321,100	5,364,798	3,901,791	1,463,007
CHARTER SCHOOLS	94,081,093	98,000,000	98,300,000	81,782,520	82,389,638	(607,118)
DEBT SERVICE	120,999,444	120,026,701	120,026,701	115,844,904	115,184,236	660,668
INTERFUND	3,495,036	3,164,000	2,991,700	817,091	419,468	397,623
<b>TOTAL GENERAL FUND</b>	<b>\$ 773,556,798</b>	<b>\$ 806,642,000</b>	<b>\$ 806,642,000</b>	<b>\$ 592,289,732</b>	<b>\$ 576,459,260</b>	<b>\$ 15,830,473</b>

**BUFFALO CITY SCHOOL DISTRICT  
EMPLOYMENT LEVELS IN ALL FUNDS  
2014-2015**

TYPE OF POSITION	UNION	ORIGINAL BUDGET 2014-15	REVISED BUDGET 2014-15	POSITIONS FILLED AS OF THIRD QUARTER**	FAVORABLE (UNFAVORABLE) VARIANCE
TEACHERS	BTF	3,349.3	3,438.8	3,431.0	7.8
ADMINISTRATORS	BCSA	245.5	251.8	239.0	12.8
CIVIL SERVICE EMPLOYEES	PCTEA	453.1	463.8	431.0	32.8
TEACHING ASSISTANTS	BEST	491.6	510.8	518.0	(7.2)
TEACHER AIDES	BEST	368.4	332.0	352.0	(20.0)
TRADESMEN		29.0	29.0	27.0	2.0
BLUE COLLAR	LOCAL 264	103.0	104.0	92.0	12.0
CUSTODIAL ENGINEERS	LOCAL 409	62.0	62.0	57.0	5.0
EXEMPT & BOARD MEMBERS		33.0	34.8	28.0	6.8
<b>TOTAL Full Time Equivalent (FTE) *</b>		<b>5,134.9</b>	<b>5,227.0</b>	<b>5,175.0</b>	<b>52.0</b>

\*FTE does not include hourly bus aides, food service workers, adult education teachers or per diem substitute teachers.

\*\*Per FTE Summary dated April 10, 2015.

**BUFFALO CITY SCHOOL DISTRICT  
EMPLOYMENT LEVELS IN GENERAL FUND  
2014-2015**

TYPE OF POSITION	UNION	ORIGINAL BUDGET 2014-15	REVISED BUDGET 2014-15	POSITIONS FILLED AS OF THIRD QUARTER**	FAVORABLE (UNFAVORABLE) VARIANCE
TEACHERS	BTF	2,835.3	2,924.6	2,930.8	(6.2)
ADMINISTRATORS	BCSA	198.5	200.7	191.1	9.6
CIVIL SERVICE EMPLOYEES	PCTEA	354.1	355.6	336.3	19.3
TEACHING ASSISTANTS	BEST	237.6	306.7	291.0	15.7
TEACHER AIDES	BEST	361.4	321.5	338.0	(16.5)
TRADESMEN		29.0	29.0	27.0	2.0
BLUE COLLAR	LOCAL 264	72.0	73.0	64.0	9.0
CUSTODIAL ENGINEERS	LOCAL 409	61.0	61.0	56.0	5.0
EXEMPT & BOARD MEMBERS		32.0	34.0	27.5	6.5
<b>TOTAL Full Time Equivalent (FTE)*</b>		<b>4,180.9</b>	<b>4,306.1</b>	<b>4,261.7</b>	<b>44.4</b>

\*FTE does not include hourly bus aides, food service workers, adult education teachers or per diem substitute teachers.

\*\*Per FTE Summary dated April 10, 2015.



**BUFFALO CITY SCHOOL DISTRICT  
EMPLOYMENT LEVELS IN GRANTS  
2014-2015**

TYPE OF POSITION	UNION	ORIGINAL BUDGET 2014-15	REVISED BUDGET 2014-15	ACTUAL POSITIONS FILLED AS OF THIRD QUARTER**	FAVORABLE (UNFAVORABLE) VARIANCE
TEACHERS	BTF	514.0	514.2	500.2	14.0
ADMINISTRATORS	BCSA	47.0	51.1	47.9	3.3
CIVIL SERVICE EMPLOYEES	PCTEA	88.0	97.2	83.7	13.4
TEACHING ASSISTANTS	BEST	253.0	203.1	226.0	(22.9)
TEACHER AIDES	BEST	6.0	9.5	13.0	(3.5)
CUSTODIAL ENGINEERS	LOCAL 409	1.0	1.0	1.0	0.0
EXEMPT & BOARD MEMBERS		1.0	0.8	0.5	0.3
<b>TOTAL Full Time Equivalent (FTE) *</b>		<b>910.0</b>	<b>876.9</b>	<b>872.2</b>	<b>4.6</b>

\*FTE does not include hourly bus aides, food service workers, adult education teachers or per diem substitute teachers.

\*\*Per FTE Summary dated April 10, 2015.

**BUFFALO CITY SCHOOL DISTRICT  
EMPLOYMENT LEVELS IN FOOD SERVICE  
2014-2015**

TYPE OF POSITION	UNION	ORIGINAL BUDGET 2014-15	POSITIONS FILLED AS OF THIRD QUARTER**	FAVORABLE (UNFAVORABLE) VARIANCE
CIVIL SERVICE EMPLOYEES	PCTEA	11.0	11.0	-
TEACHING ASSISTANTS	BEST	1.0	1.0	-
TEACHER AIDES	BEST	1.0	1.0	-
BLUE COLLAR	LOCAL 264	31.0	28.0	3.0
<b>TOTAL Full Time Equivalent (FTE) *</b>		<b>44.0</b>	<b>41.0</b>	<b>3.0</b>

\*FTE does not include hourly bus aides, food service workers, adult education teachers or per diem substitute teachers.

\*\*Per FTE Summary dated April 10, 2015.

## SECTION II

### QUARTERLY STATEMENT OF CASH FLOWS

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## BUFFALO CITY SCHOOL DISTRICT CASH FLOW ANALYSIS NARRATIVE JULY 1, 2014 – MARCH 31, 2015

The statement of cash flow records all receipts and disbursements of the General Fund, Special Aid Fund and Food Service Fund. The Capital Fund is not recorded in the cash flow statement because bond activities are maintained with separate accounting.

The net cash flow through the third quarter was unfavorable as compared to the projections by \$25.2 million. The total receipts anticipated were unfavorable by \$48.1 million. Expenditures were \$22.9 million less than predicted due to the timing of payments. The following is a detailed analysis:

### CASH RECEIPTS:

#### Basic Formula Aid

**This line item consists of General Fund Revenue from the State of New York for formula driven aids.**

The Basic Formula Aid was unfavorable by \$25.5 million due to a decrease in and the timing of payments established by the SED.

#### Lottery Aid

**This is also part of the General Fund Revenue.**

New York State makes an annual determination in September of how much cash it will use from the Lottery Aid fund as opposed to its General fund. Lottery Aid was favorable by \$1.1 million.

#### Erie County Sales Tax

**This pertains to the District's allocation of Sales Tax.**

Sales Tax receipts were favorable by \$2.2 million.

#### Miscellaneous – State and Federal Aid

**This category represents revenue from the Special Aid Fund, Food Service Fund and Medicaid of the General Fund.**

The unfavorable variance of \$34.5 million is largely due to the timing of cash receipts for miscellaneous grants. Additionally, the state has held the cash for the 2014-15 Title I grant.

#### Other

**This category contains a wide variety of miscellaneous cash receipts for copies, prior year reimbursements, transfers, etc.**

The timing of these miscellaneous items is very hard to predict and was favorable by \$8.5 million to date.

## **CASH DISBURSEMENTS:**

Total actual cash disbursements through March 31, 2015 were less than originally projected by \$22.9 million. This is attributed to disbursements for current year and prior year services and supplies being less than anticipated through March, which is based on when invoices are received and paid.

### **Salary and Benefits**

**All salary and benefits of General Fund, Special Aid Fund and Food Service Fund are recorded in this line.**

This category was favorable by \$0.8 million.

### **Termination Pay**

**Payment to employees upon retirement that is contractually obligated is recorded in this line.** The largest portion of these payments was paid in the first quarter and was favorable by \$3.0 million.

### **PY Accounts Payable**

This represents cash disbursements in 2014-15 for 2013-14 invoices. This category was unfavorable by \$2 million.

### **Services and Supplies**

This category was favorable by \$21.8 million largely due to the timing of vendor payments.

### **Charter Schools**

This category was unfavorable by \$0.7 million due to higher Charter enrollments than budgeted for.

**QUARTERLY CASH FLOW STATEMENT**  
**For the Period July 1, 2014 – March 31, 2015**  
(in thousands)

	ORIGINAL PROJECTION ** YTD Q3	TOTAL YTD Q3	VARIANCE TO PROJECTION	REVISED* PROJECTION FYE 2014-15
<b>BEGINNING CASH &amp; INVESTMENTS</b>	<b>\$222,437</b>	<b>\$222,437</b>	<b>\$0</b>	<b>\$222,437</b>
<b>CASH RECEIPTS:</b>				
Basic Formula Aid	369,881	344,419	(25,462)	436,798
Lottery Aid Advance	61,864	63,012	1,148	83,991
Property Taxes <small>(Less Capital Debt)</small>	44,638	44,638	-	59,516
Erie County Sales Tax	27,452	29,641	2,189	38,155
Miscellaneous - State and Federal Aid:	116,769	82,292	(34,477)	119,784
Other	9,964	18,447	8,483	21,447
<b>TOTAL CASH RECEIPTS</b>	<b>630,568</b>	<b>582,449</b>	<b>(48,119)</b>	<b>759,691</b>
<b>CASH DISBURSEMENTS:</b>				
Salary & FICA - Regular	256,046	255,221	825	346,319
Termination Pay	5,100	2,086	3,014	2,346
PY Accounts Payable	24,300	26,325	(2,025)	26,325
Services & Supplies - Regular	237,500	215,722	21,778	307,722
Charter Schools	81,000	81,641	(641)	98,141
<b>TOTAL CASH DISBURSEMENTS</b>	<b>603,946</b>	<b>580,995</b>	<b>22,951</b>	<b>780,853</b>
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>26,622</b>	<b>1,454</b>	<b>(25,168)</b>	<b>(21,162)</b>
<b>ENDING CASH &amp; INVESTMENTS</b>	<b>\$249,059</b>	<b>\$223,891</b>	<b>(\$25,168)</b>	<b>\$201,275</b>

\* As of April 10, 2015

\*\* adj. original starting balance +80 (2014 EOY interest added & balancing)